# Improving project implementation and collaboration through university-led grant management

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### The START-SD Program

- SDSU serves as a central entity to facilitate multiorganizational collaboration for completion of project activities.
- Facilitates the implementation and/or expansion of a variety of prevention, treatment, and recovery services:
- Contingency management
- Training and education opportunities
- Anti-stigma work
- Exercise
- Patient social service supports
- Harm reduction strategies
- These activities work to reduce the impacts of substance use disorder (SUD) in target counties.
- Our university does not provide direct services for SUD treatment or recovery but instead facilitates project work through partnerships.

By serving as the entity to bring together organizations and removing the burden of grant facilitation, collaborating organizations can focus on the work in their area of expertise.

Success in this approach is largely related to two main factors:

- 1. Partners that are reliable, who consistently engage with the project and complete the activities they commit to; and
- 2. Project work aligned with the priorities of our collaborators, creating a win-win situation for the university and our partners.

With the START-SD team facilitating grant management and oversight, collaborating organizations can focus on leading patient- or project-centered work.

# START-SD-PSS Program



# START-SD-OR Program



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# **Contingency Management**

- In collaboration with partners, the START-SD team oversaw the development of materials essential to the facilitation of project activities:
- Contingency management protocol
- Consent form
- Tracking form
- The START-SD team manages all correspondence with governing agencies, like HRSA and IRB, including obtaining approval for the work.
- Leveraged university faculty and students for day-to-day activities (i.e. inventory, order products, develop kits, and manage budgets).



Two START-SD student researchers prepare contingency management kits.

- Implications:
  - Distribution of responsibilities allows partner sites to focus on their patients' goals and success without worrying about the footwork required to provide contingency management.
  - This approach is duplicated across many project activities, allowing for collaborators to complete their work with as little overhead as possible.



