### PATHWAY TO PREMIER 2030 R1 OUR WAY STEERING TEAM

INAUGURAL MEETING
OCTOBER 6, 2023



#### **R1 OUR WAY STEERING TEAM**

- Purpose Pathway to Premier 2030 Research university strategy
  - Provide directional resource and guidance demystify, assist, feed creativity within sectors
  - SDSU's sectors develop and implement individual and collaborative projects



#### STEERING TEAM MEETING AGENDA

- Rules of engagement
- Frame the work
- Define work product
- Define Steering Team's (ST) approach
- Define workgroups and method for populating

#### **OUR RULES OF ENGAGEMENT**

- We will strive for SDSU's entire land grant tri-partite mission of research, education, and outreach
- We will value, consider, and explore all ideas in respectful dialogue
- We will be open to changes and choices
- We will ensure we know who are participating in every discussion and we will all contribute
- We will value and enable participation of all voices regardless of sector, geography, and mode of participation
- We will prioritize this work and SDSU's research university goals and actions now and into the future
- We will transparently communicate our work to the SDSU community
- We will each champion and communicate this work and SDSU's research university goals and actions



# FRAMING SDSU'S RESEARCH UNIVERSITY STRATEGY



#### **UNIVERSITY AND COMMUNITY**

- SDSU well informed goals, initiatives, facts, actions
- Community what we've learned from Bold & Blue campaign and public advocacy
  - Leaders want to help with new and impactful success
  - Influential leaders will help if why and are clear
- R1 Our Way Campaign Cabinet
  - Vernon Brown, lead
  - Leaders from business, industry, public
  - Help them become conversant in R1 strategy
    - What and Why
    - What we must build to reach the goal
    - What resources we need to build it
      - Public decision making
      - Philanthropy



# WELL DEFINED DOCTORAL DEGREE STRATEGY

- Strategically plan to increase the number and diversity of doctoral degrees conferred annually.
- Identify funds to increase the number of doctoral graduate teaching and research assistantships and fellowships.
  - Establish fundraising strategies for doctoral education.

#### **FACULTY AND RESEARCH STAFF**

- Faculty Category Analysis
  - Tenure/Tenure Track:Instructor/Lecturer:Professor of Practice
- Recruitment and Retention Strategies
  - Understanding Competition for Talent
- Funds for Doctoral Education and Postdoctoral Fellowships
  - Building Teams



#### **TENURE AND PROMOTION**

- Align Tenure and Promotion Guidelines
  - Mentorship of graduate students and postdoctoral scholars
  - Doctoral dissertation committees
  - Language related to grants that fund students and postdoctoral scholars/researchers
- Distinguished Professor



#### **INFRASTRUCTURE**

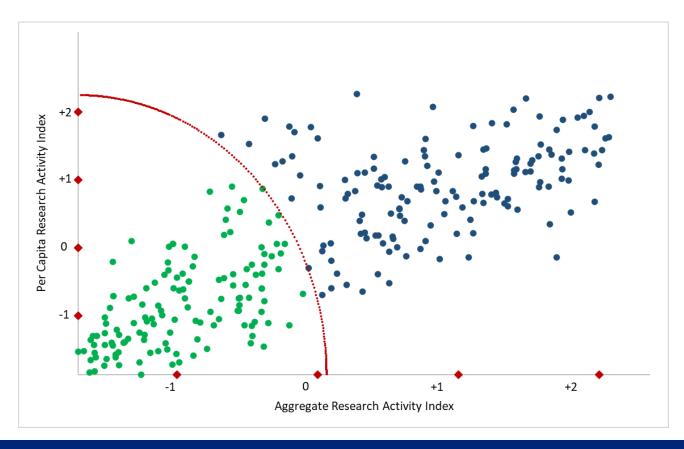
- Start-up Funding
- Laboratory Space
- Workload Policy
- Policy and Procedure Review to Enable Flexibility
  - Reassignment
  - Release time



## ABOUT CCIHE CLASSIFICATION – DOCTORAL RESEARCH UNIVERSITIES

Current methodology (<a href="https://carnegieclassifications.acenet.edu/carnegie-classification/classification-methodology/basic-classification/">https://carnegieclassifications.acenet.edu/carnegie-classification/</a>)

PCA loadings based on rank-order data		
Explained 70% of the total variance		
Doctorates: STEM	0.914	
Research Staff	0.902	
S&E R&D Expenditures	0.900	
Doctorates: Social Sciences	0.873	
Doctorates: Humanities	0.819	
Non-S&E R&D Expenditures	0.791	
Doctorates: Other Fields	0.616	
Explained 71% of the t	total variance)	
Per-capita S&E R&D Expenditures		0.931
Per-capita Research Staff		0.928
Per-capita Non-S&E R&D Expenditures		0.614



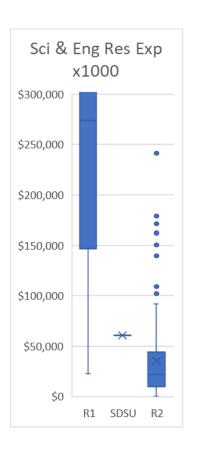


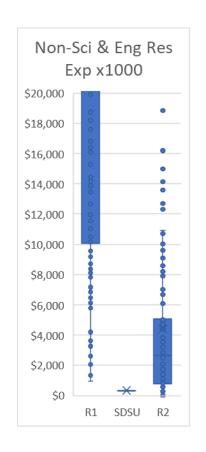
## CCIHE CLASSIFICATION – DOCTORAL RESEARCH UNIVERSITIES

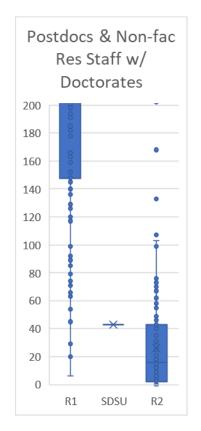
- Fact sheet 2-2022
  - Revise Basic Classification, introduce new Social and Economic Mobility Classification
  - Incentivize institutional transformation
- Blog Sept 2023. Anticipated changes in methodology
  - Classifications not properly capturing actual research activity
  - Opaque process and a moving target
  - Revised classifications (and the new Social and Economic Mobility classification) will be released in early 2025



# 2021 CCIHE RESEARCH EXPENDITURE COMPARISONS: R1, R2, AND SDSU





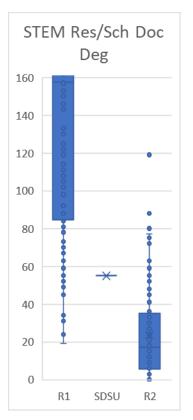


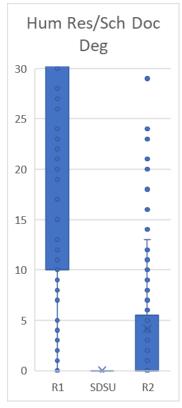
### Comparisons with similar pattern

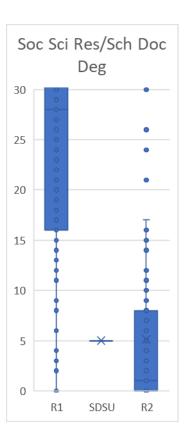
- TT Faculty size ±50%
- Total research expenditures < \$166,000,000
- R2 to R1 from 2018 to 2021

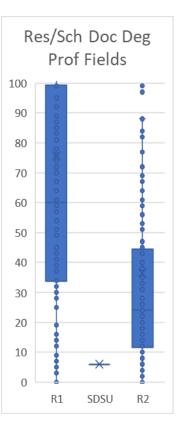


## 2021 CCIHE DEGREES AND RESERCH STAFF COMPARISONS: R1, R2, AND SDSU

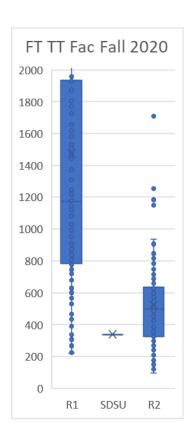


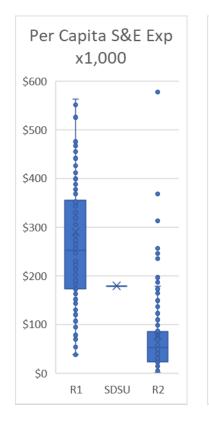


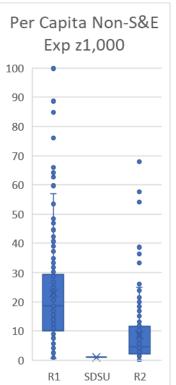


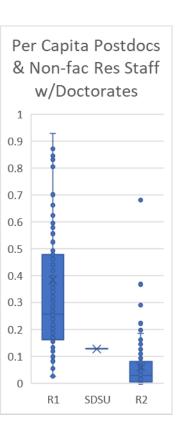


## 2021 CCIHE PER CAPITA R&D AND STAFFING COMPARISONS: R1, R2, AND SDSU









## **END OF FIRST MEETING**

